

WESTERN STATES WATER COUNCIL

FY2026 Strategic Plan Progress Snapshot

January-June 2026 | Summer 2026 Council Meetings

Bottom line: The Strategic Plan moved from adoption into execution in its first six months. Staff logged 123 completed strategic-plan tasks, with the strongest progress in meetings, policy/advocacy, operations, and the WaDE/WestDAAT transition. FY2027 should now convert momentum into focus: fewer parallel workplans, clearer priorities, and task groups only where they add value.

123

completed tasks logged

5

strategic goals advanced

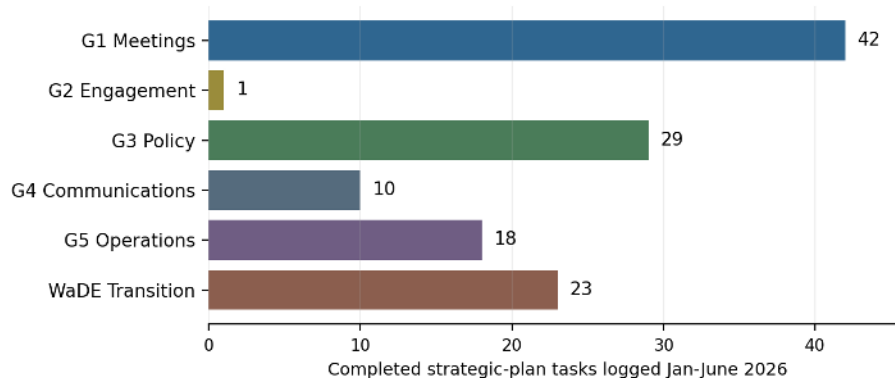
23

WaDE transition tasks closed

FY27

focus + execution shift

Completed work by strategic goal



Task counts are directional management reporting based on internal staff logs.

How this tracks member direction

- **Meetings:** moved toward discussion-centered agendas, timeboxed materials, web-hosted packets, virtual Summer Series, and A/V discipline.
- **Engagement/workflow:** preserved standing committees while teeing up Council-wide work and focused task groups.
- **Policy:** shifted toward BLUF products, consolidated positions where appropriate, Hill materials, and stronger tracking.
- **Communications:** launched practical improvements first - brochure, WestFAST repairs, meeting-material links, and Resource Hub groundwork.
- **Operations:** improved budget snapshots, dues/benefits administration, audit/pension cleanup, records/IT work, and dashboard reporting.
- **WaDE/WestDAAT:** completed major transition decisions and closeout steps; keep legacy mode unless ExCom directs new investment.

FY2026 Strategic Plan Progress Snapshot - Goal Highlights

Member-facing summary of progress since Strategic Plan launch

G1 Meetings That Matter 42 done Status: Strong FY2026: DC Roundtable model, Hill-visit prep, online materials, Summer Series, and Fall Meeting planning. FY2027: Keep agendas discussion-centered; improve virtual/hybrid A/V; use AARs to shape the next meeting.	G2 Engagement & Workflow 1 done Status: Decision point FY2026: Task-group model framed; appointment/onboarding concepts developed, and state outreach advanced amid turnover. FY2027: Use the Strategic Plan as the workplan; launch only 1-2 focused task groups with state leads.	G3 Policy With a Punch 29 done Status: Strong / carry-forward FY2026: policy consolidation; CWA 401 comments; SRF/federalism positions; Farm Bill comments; bill tracking; Hill and partner engagement. FY2027: Narrow advocacy to 3-5 priorities and keep products BLUF, specific, and member-ready.
G4 Clear Communications 10 done Status: Early / visible FY2026: Brochure completed; WestFAST website repairs; Resource Hub and Policy Briefing Room started; meeting materials moved online. FY2027: Phase discussion forum and resource hub/search work; pilot member-facing tools without overbuilding.	G5 Operational Accountability 18 done Status: Strong FY2026: Budget revision/reporting, dues and benefits work, pension/audit cleanup, records/IT, and dashboard practices. FY2027: Institutionalize quarterly dashboards tied to budget, capacity, and member value.	WaDE/WestDAAT Transition 23 done Status: Largely complete FY2026: Options memo, grant closeout, backups/transition documentation, final data updates, and public legacy messaging. FY2027: Maintain legacy public access only through October unless ExCom directs new investment.

Suggested FY2027 framing for member discussion: FY2026 proved the Strategic Plan can drive real work. FY2027 should prove it can drive choices - what WSWC prioritizes, what it pauses, and where state-led task groups can produce concrete outcomes.

Source note: Synthesized from the June 2026 ExCom Strategic Dashboard, updated FY2026 Q3/Q4 staff task log through early July, Q3 visual snapshot, December 2025 ExCom strategic directions discussion, and January 2026 Strategic Plan staff implementation deck. Task counts are directional management reporting based on internal logs.